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**CAPITAL BUDGET MONITORING REPORT – 31 MARCH 2020**

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**1 EXECUTIVE SUMMARY**

1.1 This provides an update on the position of the capital budget as at 31 March 2020. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

**1.2 Financial Position:**

- **Outturn for 2019-20** – actual expenditure for the full financial year is £19,321k compared to an annual budget of £19,435k giving rise to an underspend for the year of £114k (0.6%).
- **Total Capital Plan** – the forecast total net project costs on the total capital plan are £217,158k compared to a total budget for all projects of £217,194k giving rise to a forecast underspend for the overall capital plan of £36k (0.02%).

**1.3 Project Delivery:**

- **Asset Sustainability** – Out of 92 projects there are 86 projects (93%) on track and 6 projects (7%) off track but recoverable.
- **Service Development** - Out of 28 projects there are 24 projects (86%) on track and 4 projects (14%) off track but recoverable.
- **Strategic Change** – Out of 29 projects there are 21 projects (72%) on track, 7 projects (24%) off track but recoverable and 1 project (3%) off track.

1.4 The Capital Programme is funded by various income streams as detailed in Appendix 4. Changes during March relate to Hermitage Park which has been funded from external income and revenue funded capital works.

**CAPITAL BUDGET MONITORING REPORT – 31 MARCH 2020**

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**2 INTRODUCTION**

- 2.1 This provides an update on the position of the capital budget as at 31 March 2020. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

**3 RECOMMENDATIONS**

- 3.1 Note the contents of this report, specifically the financial summaries as detailed in Appendix 7, and approve the roll forward of any over or underspends in relation to expenditure and income as part of the year end process.

## 4 OUTTURN FINANCIAL POSITION 2019-20

### 4.1 Overall Position

Actual net expenditure for the full financial year is £19,321k compared to an annual budget of £19,435k giving rise to an underspend for the year of £114k (0.6%).

### 4.2 Project/Department Position

The table shows the actual expenditure and budget for the year by project type and service:

<b>Project Type:</b>	<b>Annual Budget £'000</b>	<b>Outturn £'000</b>	<b>Variance £'000</b>
Asset Sustainability	13,426	13,194	232
Service Development	(46)	(29)	(17)
Strategic Change	6,055	6,156	(101)
<b>Total</b>	<b>19,435</b>	<b>19,321</b>	<b>114</b>
<b>Service:</b>			
ICT	1,469	1,468	1
Education	5,272	4,498	774
Live Argyll	1,176	1,011	165
Health & Social Care Partnership	615	495	120
Shared Offices	1,693	1,012	681
Roads & Infrastructure	8,193	8,918	(725)
Development & Economic Growth	(1,500)	(1,343)	(157)
Major Projects	2,517	3,262	(745)
<b>Total</b>	<b>19,435</b>	<b>19,321</b>	<b>114</b>

Material variances are explained in Appendix 1 and there are a number of smaller variances contributing to the underspend.

## 5 TOTAL PROJECT COSTS

### 5.1 Overall Position

The forecast total net project costs on the total capital plan are £217,158k compared to a total budget for all projects of £217,194k giving rise to a forecast underspend for the overall capital plan of £36k (0.02%).

### 5.2 Project/Department Position

The table shows the forecast expenditure and budget for the total capital plan by project type and service:

	<b>Capital Plan Budget £'000</b>	<b>Forecast Project Costs £'000</b>	<b>Capital Plan Variance £'000</b>
<b>Project Type:</b>			
Asset Sustainability	54,293	54,258	35
Service Development	61,563	61,562	1
Strategic Change	101,338	101,338	0
<b>Total</b>	<b>217,194</b>	<b>217,158</b>	<b>36</b>
<b>Service:</b>			
ICT	6,318	6,318	0
Education	42,337	42,337	0
Live Argyll	3,942	3,942	0
Health & Social Care Partnership	4,001	4,001	0
Shared Offices	21,593	21,593	(0)
Roads & Infrastructure	34,950	34,915	35
Development & Economic Growth	52,152	52,151	1
Major Projects	51,901	51,901	0
<b>Total</b>	<b>217,194</b>	<b>217,158</b>	<b>36</b>

There are a number of smaller variances leading to the forecast underspend as noted in Appendix 2.

## 6 TOTAL PROJECT PERFORMANCE

### 6.1 Overall Position

There are 149 projects within the Capital Plan, 131 are Complete or On Target, 17 are Off Target and Recoverable and 1 is Off Track.

### 6.2 Project Position

The table below shows the Performance Status of the Projects in the Capital Plan:

<b>Project Type:</b>	<b>Complete / On Target</b>	<b>Off Target/ Recoverable</b>	<b>Off Target/ Problem</b>	<b>Total</b>
Asset Sustainability	86	6	0	92
Service Development	24	4	0	28
Strategic Change	21	7	1	29
<b>Total</b>	<b>131</b>	<b>17</b>	<b>1</b>	<b>149</b>
<b>Service:</b>				
ICT	8	0	0	8
Education	24	0	0	24
Live Argyll	19	0	0	19
Health & Social Care Partnership	18	2	0	20
Shared Offices	32	2	0	34
Roads & Infrastructure	21	7	0	28
Development & Economic Growth	7	3	0	10
Major Projects	2	3	1	6
<b>Total</b>	<b>131</b>	<b>17</b>	<b>1</b>	<b>149</b>

Appendix 6 provides further information in relation to Strategic Change Projects.

### 6.3 Chart of Performance Status

The graph provides a view of the Performance Status of the Projects included in the Capital Plan:



## 7 OFF TRACK PROJECTS

7.1 The Off Track projects are noted in the table below and variance reports are included in Appendix 5.

<b>Project Type</b>	<b>Project</b>	<b>What is Off Track?</b>	<b>Explanation</b>
Strategic Change	Rothesay Pavilion	Project Expenditure/ Income and Project Timescale	Project running behind original timescales. Asbestos removal works have contributed to this and also the impact of COVID-19 as the contractor has now gone into administration.

## 8

### STRATEGIC CHANGE PROJECTS

#### 8.1

Appendix 6 gives detailed information in respect of the Strategic Change Projects within the Capital Plan. The appendix gives details of the forecast cost of the project against the approved budget, the start and anticipated completion date of the project and an assessment of the risks of the project and if these are not green gives an explanation of the problem.

## 9 CHANGES TO CAPITAL PLAN

9.1 The table below shows previous changes to expenditure budgets within the Capital Plan at summary level. There are no proposed changes in the current month as any over or underspends are rolled forward into future years as part of the year end process.

The updated capital plan incorporating the roll forward of over or under spends can be found in Appendix 8 and income budgets will also be aligned accordingly as part of this process.

Department	Prev. Agreed Changes 2019-20 £'000
Asset Sustainability	(6,556)
Service Development	(4,201)
Strategic Change	(6,741)
<b>Total</b>	<b>(17,498)</b>
<b>Service:</b>	
ICT	13
Education	(4,462)
Live Argyll	169
Health & Social Care Partnership	(459)
Shared Offices	(1,311)
Roads & Infrastructure	(6,976)
Development & Economic Growth	(1,483)
Major Projects	(2,989)
<b>Total</b>	<b>(17,498)</b>

## 10 CAPITAL RECEIPTS

10.1 The Capital Programme is funded by various income streams as detailed in Appendix 4. Changes during March relate to Hermitage Park which has been funded from external income and revenue funded capital works.



## 11 APPENDICES

- **Appendix 1** - Forecast Outturn variance explanations
- **Appendix 2** - Total Project finance variance explanations
- **Appendix 3** - Changes to Capital Plan and Financial Impact
- **Appendix 4** – Capital Funding
- **Appendix 5** - Off track project variance reports
- **Appendix 6** - Cumulative spend, completion dates and risks relating to significant capital projects.
- **Appendix 7** - Financial Summary – Overall
  - Financial Summary – Executive Director Kirsty Flanagan
  - Financial Summary – Executive Director Douglas Hendry
- **Appendix 8** - Updated/Revised Capital Plan

**Kirsty Flanagan**  
**Section 95 Officer**

**Councillor Gary Mulvaney, Depute Council Leader – Policy Lead for  
Financial Services and Major Projects**

**APPENDIX 1 – Financial Outturn Variance Explanations**

Listed below are the projects where the variance is +/- £50k.

<b>Project</b>	<b>Annual Budget £'000</b>	<b>Outturn £'000</b>	<b>(Over)/Under Variance £'000</b>	<b>Explanation</b>
Fleet Management	384	510	(126)	Vehicles arrived earlier than expected. Budget originally profiled to 2020/21 will be accelerated.
Footway Improvements	248	405	(157)	Late payments unaccounted for in original projections. Budget was originally allocated to 2020/21 and will now be accelerated.
Oban Depot Development	1,129	1,424	(295)	More work was completed by end of year than originally anticipated. This budget currently sits in 2020/21 so will be accelerated to 2019/20.
Primary Schools	1,856	1,481	375	Reprogramming of work.
Dunoon Primary School	3,179	3,006	173	Hub NorthScotland have advised that works are progressing with Morrison Construction and the revised timing of phases has resulted in spend being ahead of original contract estimates.
Replacement of Oban High School	90	12	78	Hub NorthScotland have advised that works are progressing with Morrison Construction and the revised timing of phases has resulted in spend being ahead of original contract estimates.
Dunclutha Children's Home	56	2	54	Retention remains held due to dispute over defects.
Kilmory Castle	160	210	(50)	Extent of remedial work greater than anticipated. To be funded from future years budget.
Manse Brae District Office	67	2	65	Work currently being scoped.
Carbon Management Business Cases (FPB)	60	0	60	Funding to support the Carbon Management Plan 2 to be slipped into future years.
NPDO Schools Solar PV Panel Installations	183	0	183	Final accounts still to be agreed and retentions to be paid which will now happen in 2020/21 and not 2019/20 as anticipated.
Non-NPDO Schools PV Panel Installations	88	0	88	Final accounts still to be agreed and retentions to be paid which will now happen in 2020/21 and not 2019/20 as anticipated.
Helensburgh Office Rationalisation (FPB,REC)	100	0	100	Final accounts still to be agreed and retentions to be paid which will now happen in 2020/21 and not 2019/20 as anticipated.
Harbour Investment Programme	3,300	3,061	239	Tender package for 8 harbour repairs moved to later 2020.

Town Centre Funds	285	83	202	Delayed start, budget to be slipped into future years.
TIF Income	(477)	(126)	(351)	Timing of TIF income. Originally anticipated in 2019/20 will now be received in 2020/21.
CHORD - Oban	751	38	713	Retentions delayed until 2020-21 due to issues with contractor therefore budget will be slipped into 2020/21.
Rothesay Pavilion	1,548	2,805	(1,257)	Largely relates to timing difference of the receipt of income which was included within the 2019/20 budget but was not received in that financial year. Adjusted for in 2020/21.
Helensburgh Waterfront Development	74	292	(218)	Timing of income/expenditure. Originally anticipated in 2019/20 but now adjusted for in 2020/21.
Variances Less than £50k			(113)	
<b>Total</b>			<b>114</b>	

## APPENDIX 2 – Total Project Finance Variances

Listed below are the projects where the variance is +/- £50k.

Project	Capital Plan Budget £'000	Forecast Project Costs £'000	Capital Plan Variance £'000	Explanation
Other Variances			36	Total value of non-material variances less than +/-£50k
<b>Total</b>			<b>36</b>	

**APPENDIX 3 – Changes to Capital Plan and Financial Impact****OVERALL COST CHANGES**

<b>Project</b>	<b>2019-20 £'000</b>	<b>2020-21 £'000</b>	<b>2021-22 £'000</b>	<b>Future Years £'000</b>	<b>Total Capital Plan £'000</b>	<b>Recommendation</b>	<b>Explanation</b>
<b>Total Cost Changes</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		

**SLIPPAGES AND ACCELERATIONS**

<b>Project</b>	<b>2019- 20 £'000</b>	<b>2020- 21 £'000</b>	<b>2021- 22 £'000</b>	<b>Future Years £'000</b>	<b>Total Capita l Plan £'000</b>	<b>Recommendation</b>	<b>Explanation</b>
<b>Total Slippages and Accelerations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Net Impact of Changes</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		

There are no proposed changes in the current month regarding slippages or accelerations as any over or underspends are rolled forward into future years as part of the year end process. Income budgets will also be aligned accordingly as part of this process.

**CAPITAL PROGRAMME FUNDING**

Appendix 4

Funding	Current Year (2019-20)					2020-21				2021-22				Future Years
	Approved Capital Funding £'000	Carry Forwards from 18/19 £'000	Slippage / Acceleration £'000	Additional Funding £'000	Updated Capital Funding Available £'000	Estimated Capital Funding £'000	Slippage / Acceleration £'000	Additional Funding £'000	Updated Capital Funding Available £'000	Estimated Capital Funding £'000	Slippage / Acceleration £'000	Additional Funding £'000	Updated Capital Funding Available £'000	Slippage / Acceleration £'000
General Capital Grant	12,262		0		12,262	12,262		0	12,262	12,262			12,262	
General Capital Grant - Reallocated	2,634		0		2,634	0		0	0	0			0	
Transfer to Revenue for Private Sector Housing Grant (PSHG)	(1,033)		0		(1,033)	(1,033)		0	(1,033)	(1,033)			(1,033)	
Capital Receipts	1,203	85	702		1,990	1,203	(702)		501	3,202			3,202	
Flooding Allocation	186	45	76		307	0	(76)	110	34	0			0	
Ring Fenced Capital Grant	143		0		143	0		0	0	0			0	
Restricted Funding/Ring Fenced Capital Grant	4,071	6,346	(3,162)	5,664	12,919	5,000	3,082	0	8,082	0	80		80	
Funded by Reserves	(2,412)	11,730	(7,579)		1,739	0		0	0	0	7,579		7,579	
Insurance	0		(108)	1,585	1,477		40		40		68		68	
Strategic Housing Fund	0			172	172				0				0	
Town Centre Fund	0		(1,006)	1,140	134		1,006		1,006				0	
Coastal Communities Fund			(270)	721	451		173		173		97		97	
Harbour Investment Programme - borrowing paid by additional income	4,800	680	(2,419)		3,061	7,314	(5,625)	2,950	4,639	11,950	(16,050)	13,000	8,900	21,982
Prudential Borrowing	4,962		(2,450)		2,512	13,282	780	0	14,062	234			234	
CFCR				778	778									
Loans Fund	0		(3,590)		(3,590)	0	9,447		9,447	0	(1,325)		(1,325)	
<b>Capital Funding</b>	<b>26,816</b>	<b>18,886</b>	<b>(19,806)</b>	<b>10,060</b>	<b>35,956</b>	<b>38,028</b>	<b>8,125</b>	<b>3,060</b>	<b>49,213</b>	<b>26,615</b>	<b>(9,551)</b>	<b>13,000</b>	<b>30,064</b>	<b>21,982</b>

**BREAKDOWN OF ADDITIONAL FUNDING**

Additional Funding		Funding Type	Month Reported
Roads STTS	1,639	Grant Funding	June 2019
Other Roads Misc Income	236	External Contributions	June 2019
Electric Vehicle Chargers	486	Grant Funding	June 2019
SPT	100	Grant Funding	June 2019
Roads STTS	69	Grant Funding	July 2019
Insurance for Oban Depot Development Project	1,585	Insurance	October 2019
Town Centre Fund	995	Grant Funding	November 2019
Town Centre Fund - Adjustment	145	Grant Funding	December 2019
Coastal Communities Fund - Rothesay Harbour	151	Grant Funding	December 2019
Coastal Communities Fund - Campbeltown Flood	270	Grant Funding	December 2019
Strategic Housing Fund - Witchburn Road	172	SHF	December 2019
Oban Playpark	64	External Contributions	January 2020
Coastal Communities Fund - Helensburgh Flood	300	Grant Funding	February 2020
Hermitage Park	3,070	External Contributions	March 2020
CFCR	778	Revenue Funding	March 2020
<b>Total</b>	<b>10,060</b>		

**OFF TRACK PROJECT****Appendix 5****Project Name:** Rothesay Pavilion**Project Manager:** Jonathan M Miles**Risk:** High**Initial Start Date:** 29<sup>th</sup> November 2017**Proposed End Date:** June 2020 – due to COVID-19 will run beyond this date**How this project was initially funded?** 1. A&BC: £5,689,000 (inc. RPC Underwriting £268, 243); 2. HLF: £4,187,500 3. HLF Volunteer Time £50,900; 4. ERDF: £1,055,602; 5. HIE: £750,000; 6. HES: £750,000; 7. RCGF: £625,000; 8. CCF: £600,000 9. West Coast Foundation (Johnny Bute) £116,957; 10. Scottish Landfill Communities Fund: £20,000.**Please detail any additional funding. N/A****Total Approved Budget: £13,844,959.****Previously Reported Committee and Date:** 3<sup>rd</sup> December 2019**Next Reported Committee and Date:** Business Continuity 11<sup>th</sup> June 2020 (NB: interim update to Area Committee 11<sup>th</sup> Feb 20 – Business Day).**Why is the project classified as off target?**

The project is classified as off track as it is running behind schedule.

**What has caused the issue outlined above?**

Asbestos removal works created delays in the project timeline. The impact of COVID-19 has been significant as the contractor undertaking the works has now gone into administration.

**What action will be taken to rectify this issue?**

The service are currently looking into how this project can be delivered taking into consideration the current remaining budget.

**What are the implications of the action proposed?**

The Service will need to appoint a new contractor to complete the works and it is likely this will result in an overspend that will be reported once costs are quantified.

Strategic Change Projects	Capital Expenditure				Dates		Project Risks Identified	Risks  Explanation if not Green
	Prior Years Spend £'000	Current Year Outturn £'000	Total Project Forecast £'000	Total Project Budget £'000	Project Start Date	Estimated Completion Date		
Rothsay Pavilion	8,104	5,218	13,845	13,845	01/04/2015	31/03/2020	Red	The project is off track as it is running behind original schedules. Asbestos removal works have contributed to this and also the impact of COVID-19 as the contractor has now gone into administration.
Campbeltown Flood Scheme	181	134	1,063	1,063	01/08/2016	31/03/2023	Amber	The project programme has been refined based on a retendered ground investigation contract.
TIF - Oban Airport Business Park	447	2	590	590	22/01/2015	31/12/2017	Amber	Work is ongoing to establish the exact nature of the technical studies that are required to provide the best level of site servicing in terms of both value for money and also developer confidence. Which will in turn enable the site to then be brought back to market
TIF - Lorn/Kirk Road	1,959	179	2,170	2,170	22/01/2015	31/03/2019	Amber	The arrangement is that costs to contractors associated with this project are paid by the Council and then these monies are recouped approximately 1 month in arrears from Scottish Government. There is a provisional risk that Scottish Government may decline to repay as they consider these to be outwith our agreement therefore these would then have to be covered by the NDR uplift.
CHORD Oban	7,129	38	7,957	7,957	27/10/2016	31/03/2020	Amber	Retentions delayed until 2020-21
Helensburgh Waterfront Deveopment	1,387	300	19,511	19,511	01/04/2017	30/09/2020	Amber	Delays due to planning permission
CHORD Dunoon	12,238	123	12,522	12,522	03/02/2012	09/03/2018	Amber	Retentions delayed until 2020-21
Harbour Investment Programme	1,802	3,061	90,942	90,942	01/04/2017	31/03/2028	Amber	Tender package for 8 harbour repairs moved to later 2020.
Street Lighting LED Replacement	2,700	370	3,900	3,900	01/08/2016	31/03/2020	Green	
Carbon Management - Group Heating Conversion Project	1,938	0	1,948	1,948	01/02/2016	31/03/2019	Green	
Campbeltown Schools Redevelopment	1,649	2	1,970	1,970	16/02/2012	30/11/2018	Green	
Dunoon Primary	7,170	3,006	10,869	10,869	18/12/2014	30/04/2020	Green	
Replacement of Oban High	2,496	12	3,350	3,350	24/04/2014	31/01/2019	Green	
Kirn Primary School	9,878	5	10,179	10,179	24/04/2014	31/10/2017	Green	
CHORD - Helensburgh	6,483	4	6,887	6,887	29/09/2011	30/04/2015	Green	
Helensburgh Office Rationalisation	11,500	0	11,838	11,838	25/04/2013	31/03/2019	Green	
Carbon Management - Non Education	14	0	50	50	01/04/2015	31/03/2019	Green	
Carbon Management Business Cases	201	0	261	261	01/02/2014	31/03/2022	Green	
NPDO Schools Solar PV Panel Installations	761	0	944	944	26/06/2014	31/03/2019	Green	
Non NPDO Schools Solar PV Panel Installations	400	0	488	488	20/03/2014	31/03/2019	Green	
Carbon Management Fuel Conversions	107	0	107	107	01/02/2014	31/03/2017	Green	
Carbon Management Capital Property Works 2016/17	19	0	39	39	01/02/2016	31/03/2022	Green	
Kilmory Biomass Carbon Management	956	0	956	956	20/09/2012	31/03/2019	Green	
Oil to Gas Heating Conversions	182	0	187	187	01/02/2012	31/03/2019	Green	
Campbeltown Office Rationalisation	595	0	596	596	01/02/2015	31/03/2019	Green	
Rothsay Office Rationalisation	0	0	10	10	01/09/2018	31/03/2019	Green	
TIF - North Pier Extension	214	0	560	560	06/12/2017	06/12/2018	Green	
Glengorm Wind Turbine	415	0	415	415	28/04/2016	30/11/2016	Green	
Dunoon Pier OBC	2,844	0	2,844	2,844	03/02/2012	26/02/2016	Green	
<b>Strategic Change Total</b>	<b>83,769</b>	<b>12,454</b>	<b>206,998</b>	<b>206,998</b>				

**Project Risk Classifications:**

**Green** - Risks can be managed and are viewed as stable or reducing.

**Amber** - Risks are increasing but are still manageable.

**Red** - Risks are increasing or have increased to such an extent they may affect delivery of the project.



ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT - OVERALL COUNCIL				Appendix 7		
FINANCIAL SUMMARY - NET EXPENDITURE				31 March 2020		
	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Actual £000s	(Over)/Under Variance £000s	Budget £000s	Forecast £000s	(Over)/Under Variance £000s
<b>EXPENDITURE</b>						
Area Committee Expenditure - Asset Sustainability	0	0	0	25	25	0
<b>Asset Sustainability Projects</b>						
Executive Director Douglas Hendry	4,969	4,125	844	22,236	22,236	0
Executive Director Kirsty Flanagan	14,705	14,822	(117)	42,525	42,525	0
<b>Asset Sustainability Total</b>	<b>19,674</b>	<b>18,947</b>	<b>727</b>	<b>64,761</b>	<b>64,761</b>	<b>0</b>
<b>Service Development Projects</b>						
Executive Director Douglas Hendry	2,522	2,366	156	13,608	13,608	0
Executive Director Kirsty Flanagan	2,400	2,189	211	63,887	63,887	0
<b>Service Development Total</b>	<b>4,922</b>	<b>4,555</b>	<b>367</b>	<b>77,495</b>	<b>77,495</b>	<b>0</b>
<b>Strategic Change Projects</b>						
Campbeltown Schools Redevelopment	3	2	1	1,970	1,970	0
Dunoon Primary	3,179	3,006	173	10,869	10,869	0
Replacement of Oban High	90	12	78	3,350	3,350	0
Kirn Primary School	0	5	(5)	10,179	10,179	0
Carbon Management - Non Education	36	0	36	50	50	0
Carbon Management Business Cases	60	0	60	261	261	0
NPDO Schools Solar PV Panel Installations	183	0	183	944	944	0
Non NPDO Schools Solar PV Panel Installations	88	0	88	488	488	0
Carbon Management Fuel Conversions	0	0	0	107	107	0
Carbon Management Capital Property Works 2016/17	0	0	0	39	39	0
Carbon Management - Group Heating Conversion Project	10	0	10	1,948	1,948	0
Kilmory Biomass Carbon Management	0	0	0	956	956	0
Oil to Gas Heating Conversions	5	0	5	187	187	0
Campbeltown Office Rationalisation	1	0	1	596	596	0
Helensburgh Office Rationalisation	100	0	100	11,838	11,838	(0)
Rothesay Office Rationalisation	10	0	10	10	10	0
Campbeltown Flood Scheme	170	134	36	1,063	1,063	0
Street Lighting LED Replacement	350	370	(20)	3,900	3,900	0
Harbour Investment Programme	3,300	3,061	239	90,942	90,942	0
TIF - Lorn/Kirk Road	211	179	32	2,170	2,170	0
TIF - North Pier Extension	10	0	10	560	560	0
TIF - Oban Airport Business Park	2	2	0	590	590	0
Glengorm Wind Turbine	0	0	0	415	415	0
CHORD - Helensburgh	21	4	17	6,887	6,887	0
CHORD Dunoon	123	123	0	12,522	12,522	0
CHORD Oban	751	38	713	7,957	7,957	0
Rothesay Pavilion	5,581	5,218	363	13,845	13,845	0
Helensburgh Waterfront Development	379	300	79	19,511	19,511	0
Dunoon Pier OBC	0	0	0	2,844	2,844	0
<b>Strategic Change Total</b>	<b>14,663</b>	<b>12,454</b>	<b>2,209</b>	<b>206,998</b>	<b>206,998</b>	<b>(0)</b>
<b>Total Expenditure</b>	<b>39,259</b>	<b>35,956</b>	<b>3,303</b>	<b>349,279</b>	<b>349,279</b>	<b>(0)</b>
<b>INCOME</b>						
<b>Asset Sustainability</b>						
Executive Director Douglas Hendry	0	0	0	0	0	0
Executive Director Kirsty Flanagan	(6,248)	(5,753)	(495)	(10,493)	(10,528)	35
<b>Asset Sustainability Total</b>	<b>(6,248)</b>	<b>(5,753)</b>	<b>(495)</b>	<b>(10,493)</b>	<b>(10,528)</b>	<b>35</b>
<b>Service Development Projects</b>						
Executive Director Douglas Hendry	(2,500)	(2,500)	0	(7,302)	(7,302)	0
Executive Director Kirsty Flanagan	(2,468)	(2,084)	(384)	(8,630)	(8,631)	1
<b>Service Development Total</b>	<b>-4,968</b>	<b>-4,584</b>	<b>(384)</b>	<b>-15,932</b>	<b>-15,933</b>	<b>1</b>
<b>Strategic Change Projects</b>						
Helensburgh Office Rationalisation	0	0	0	(349)	(349)	0
Dunoon Primary	0	0	0	(137)	(137)	0
Campbeltown Flood	(270)	(270)	0	(270)	(270)	0
Harbour PB	(3,300)	(3,300)	0	(90,942)	(90,942)	0
01 TIF - Lorn/Kirk Road	(700)	(307)	(393)	(2,297)	(2,297)	0
H'burgh CHORD Public Realm Imprv	0	0	0	(570)	(570)	0
Helensburgh Waterfront Development	(305)	(8)	(297)	(1,305)	(1,305)	0
Rothesay Pavilion	(4,033)	(2,413)	(1,620)	(8,156)	(8,156)	0
CHORD - Dunoon Waterfront	0	0	0	(10)	(10)	0
CHORD - Oban	0	0	0	(1,624)	(1,624)	0
<b>Strategic Change Total</b>	<b>(8,608)</b>	<b>(6,299)</b>	<b>(2,309)</b>	<b>(105,660)</b>	<b>(105,661)</b>	<b>1</b>
<b>Total Income</b>	<b>(19,824)</b>	<b>(16,635)</b>	<b>(3,189)</b>	<b>(132,085)</b>	<b>(132,121)</b>	<b>36</b>
<b>Net Total</b>	<b>19,435</b>	<b>19,321</b>	<b>114</b>	<b>217,194</b>	<b>217,158</b>	<b>36</b>

MONITORING REPORT			Appendix 7			
FINANCIAL SUMMARY NET EXPENDITURE - EXECUTIVE DIRECTOR KIRSTY FLANAGAN			31 March 2020			
	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Actual £000s	(Over)/Under Variance £000s	Budget £000s	Forecast £000s	(Over)/Under Variance £000s
<b>EXPENDITURE</b>						
<b>Asset Sustainability Projects</b>						
Flood Prevention	300	300	0	454	454	0
Helensburgh Flood Mitigation	10	3	7	300	300	0
Bridge Strengthening	70	84	(14)	1,267	1,267	0
Roads Reconstruction	8,427	8,464	(37)	19,353	19,353	0
Lighting	0	43	(43)	307	307	0
Furnace Coastal Protection	0	0	0	0	0	0
Astro Pitch Repairs	26	24	2	26	26	0
Oban Play Park	10	12	(2)	487	487	0
Environmental Projects	124	123	1	124	124	0
Public Convenience Upgrades	66	84	(18)	166	166	0
Cemetery Houses	10	0	10	10	10	0
Fleet Management	384	510	(126)	4,532	4,532	0
Plant & Machinery CFCR	16	16	0	16	16	0
Footway Improvements	248	405	(157)	458	458	0
Glengom - Capping	10	10	0	95	95	0
Castle Lodge, Dunoon - Building Works	0	3	(3)	3	3	0
EV Quick Chargers	486	225	261	486	486	0
Hermitage Park	3,070	3,070	0	3,070	3,070	0
Block Allocation - RIS	0	0	0	7,378	7,378	0
Server Sustainability	522	522	0	620	620	0
PC Replacement	706	706	0	1,786	1,786	0
Telecomms Network	146	144	2	483	483	0
Computer Network Security	34	34	0	34	34	0
MS Exchange & Doc Sharing	16	16	0	35	35	0
Corporate GIS Portal Rollout	0	0	0	0	0	0
Council Chambers AV System - CFCR	24	24	0	24	24	0
Block Allocation - ICT	0	0	0	1,011	1,011	0
<b>Asset Sustainability Total</b>	<b>14,705</b>	<b>14,822</b>	<b>(117)</b>	<b>42,525</b>	<b>42,525</b>	<b>0</b>
<b>Service Development Projects</b>						
Preliminary design for Regional Transport projects	0	0	0	221	221	0
Campbeltown Old Quay	4	2	2	1,424	1,424	0
Lismore Ferry	0	0	0	500	500	0
Millpark Depot Demolition	0	1	(1)	126	126	0
Oban Depot Development Project	1,129	1,424	(295)	1,600	1,600	0
Lochgilphead Depot Rationalisation	0	12	(12)	0	0	0
Witchburn Road Demolition	0	8	(8)	146	146	0
Safe Streets, Walking and Cycling (CWSS)	761	552	209	2,220	2,220	0
SPT - bus infrastructure	100	5	95	1,500	1,500	0
Cycleways - H&L (FSPT)	100	80	20	2,426	2,426	0
Fire Engines Coll & Colonsay PB	0	0	0	108	108	0
Town Centre Funds	285	83	202	1,291	1,291	0
Rural Growth Deal	0	0	0	50,000	50,000	0
Applications Projects	21	22	(1)	2,325	2,325	0
<b>Service Development Total</b>	<b>2,400</b>	<b>2,189</b>	<b>211</b>	<b>63,887</b>	<b>63,887</b>	<b>0</b>
<b>Strategic Change Projects</b>						
Campbeltown Flood Scheme	170	134	36	1,063	1,063	0
Street Lighting LED Replacement	350	370	(20)	3,900	3,900	0
Harbour Investment Programme	3,300	3,061	239	90,942	90,942	0
TIF - Lorn/Kirk Road	211	179	32	2,170	2,170	0
TIF - North Pier Extension	10	0	10	560	560	0
TIF - Oban Airport Business Park	2	2	0	590	590	0
Glengom Wind Turbine	0	0	0	415	415	0
<b>Strategic Change Total</b>	<b>4,043</b>	<b>3,746</b>	<b>297</b>	<b>99,640</b>	<b>99,640</b>	<b>0</b>
<b>Total Expenditure</b>	<b>21,148</b>	<b>20,757</b>	<b>391</b>	<b>206,052</b>	<b>206,052</b>	<b>0</b>
<b>INCOME</b>						
<b>Asset Sustainability</b>						
Fleet Management - PB	(384)	(384)	0	(4,629)	(4,629)	0
EV Quick Chargers	(486)	(225)	(261)	(486)	(486)	(0)
Roads Reconstruction	(1,944)	(1,854)	(90)	(1,944)	(1,944)	(0)
Oban Play Park	(64)	0	(64)	(64)	(64)	0
Helensburgh Flood Mitigation	(300)	(300)	0	(300)	(300)	0
Hermitage Park	(3,070)	(2,955)	(115)	(3,070)	(3,070)	0
Sale of Plant and Machinery	0	(8)	8	0	(8)	8
Sale of Vehicles	0	(28)	28	0	(28)	28
<b>Asset Sustainability Total</b>	<b>(6,248)</b>	<b>(5,753)</b>	<b>(495)</b>	<b>(10,493)</b>	<b>(10,528)</b>	<b>35</b>
<b>Service Development Projects</b>						
Safe Streets, Walking and Cycling	(778)	(566)	(212)	(1,444)	(1,444)	0
SPT	(100)	0	(100)	(1,343)	(1,343)	0
Bus Investment Fund Grant	0	0	0	0	0	0
CWSS - Footway Letter Dail	0	0	0	(101)	(101)	0
Cycleways - H&L (FSPT)	(100)	(79)	(21)	(2,544)	(2,544)	0
Fire Engines Coll & Colonsay PB	0	0	0	(108)	(108)	0
Town Centre Funds	(1,291)	(1,291)	0	(1,291)	(1,291)	0
Millpark Depot Demolition Insurance	(53)	(1)	(52)	(53)	(53)	0
Oban Depot Development Project	0	0	0	(1,350)	(1,350)	0
Oban Depot Development Project Equipment	0	0	0	(250)	(250)	0
Witchburn Road Demolition	(146)	(146)	0	(146)	(146)	0
<b>Service Development Total</b>	<b>(2,468)</b>	<b>(2,084)</b>	<b>(384)</b>	<b>(6,630)</b>	<b>(6,631)</b>	<b>1</b>
<b>Strategic Change Projects</b>						
Campbeltown Flood	(270)	(270)	0	(270)	(270)	0
Harbour PB	(3,300)	(3,300)	0	(90,942)	(90,942)	0
01 TIF - Lorn/Kirk Road	(700)	(307)	(393)	(2,297)	(2,297)	0
<b>Strategic Change Total</b>	<b>(4,270)</b>	<b>(3,877)</b>	<b>(393)</b>	<b>(93,509)</b>	<b>(93,509)</b>	<b>0</b>
<b>Total Income</b>	<b>(12,986)</b>	<b>(11,714)</b>	<b>(1,272)</b>	<b>(112,632)</b>	<b>(112,668)</b>	<b>36</b>
<b>Net Departmental Total</b>	<b>8,162</b>	<b>9,043</b>	<b>(881)</b>	<b>93,420</b>	<b>93,384</b>	<b>36</b>

REPORT						Appendix 7
FINANCIAL SUMMARY NET EXPENDITURE - EXECUTIVE DIRECTOR DOUGLAS HENDRY						31 March 2020
	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Actual £000s	Variance £000s	Budget £000s	Forecast £000s	Variance £000s
<b>EXPENDITURE</b>						
Area Committees - Asset Sustainability	0	0	0	25	25	0
<b>Asset Sustainability</b>						
Education	2,034	1,622	412	12,332	12,332	0
Live Argyll	1,140	998	142	2,660	2,660	0
Health and Social Care Partnership	559	493	66	2,701	2,701	0
Shared Offices	1,236	1,012	224	4,543	4,543	0
<b>Asset Sustainability Total</b>	<b>4,969</b>	<b>4,125</b>	<b>844</b>	<b>22,236</b>	<b>22,236</b>	<b>0</b>
<b>Service Development Projects</b>						
Ardriishaig Primary Pre 5 Unit	0	2	(2)	0	0	0
Bowmore Primary School - Pre 5 Unit	(3)	0	(3)	28	28	0
Clyde Cottage - 600 hour provision	40	0	40	505	505	0
Craignish Primary School - Pre 5 Extension	35	10	25	417	417	0
Iona Primary School - Pre 5 Unit	40	4	36	474	474	0
Islay High and Rosneath Primary School Pitches	670	685	(15)	700	700	0
Lochgoilhead Primary School - Pre 5 Unit	23	0	23	388	388	0
Park Primary Extension/Pre Fives Unit	5	0	5	346	346	0
Tarbert High School - Biomass enabling work	0	0	0	0	0	0
Sandbank Gaelic Pre Five Unit	16	0	16	507	507	0
Bunessan Primary School - Gaelic Medium Improvements	0	0	0	25	25	0
Early Learning and Childcare	1,640	1,650	(10)	7,686	7,686	0
Riverside Leisure Centre Refurbishment	0	13	(13)	1,232	1,232	0
Dunclutha Childrens Home	56	2	54	1,300	1,300	0
<b>Service Development Total</b>	<b>2,522</b>	<b>2,366</b>	<b>156</b>	<b>13,608</b>	<b>13,608</b>	<b>0</b>
<b>Strategic Change Projects</b>						
Campbeltown Schools Redevelopment	3	2	1	1,970	1,970	0
Dunoon Primary	3,179	3,006	173	10,869	10,869	0
Replacement of Oban High	90	12	78	3,350	3,350	0
Kim Primary School	0	5	(5)	10,179	10,179	0
Carbon Management - Non Education	36	0	36	50	50	0
Carbon Management Business Cases	60	0	60	261	261	0
NPDO Schools Solar PV Panel Installations	183	0	183	944	944	0
Non NPDO Schools Solar PV Panel Installations	88	0	88	488	488	0
Carbon Management Fuel Conversions	0	0	0	107	107	0
Carbon Management Capital Property Works 2016/17	0	0	0	39	39	0
Carbon Management - Group Heating Conversion Project	10	0	10	1,948	1,948	0
Kilmory Biomass Carbon Management	0	0	0	956	956	0
Oil to Gas Heating Conversions	5	0	5	187	187	0
Campbeltown Office Rationalisation	1	0	1	596	596	0
Helensburgh Office Rationalisation	100	0	100	11,838	11,838	(0)
Rothesay Office Rationalisation	10	0	10	10	10	0
CHORD Oban	751	38	713	7,957	7,957	0
Rothesay Pavilion	5,581	5,218	363	13,845	13,845	0
CHORD - Helensburgh	21	4	17	6,887	6,887	0
CHORD Dunoon	123	123	0	12,522	12,522	0
Helensburgh Waterfront Deveopment	379	300	79	19,511	19,511	0
Dunoon Pier OBC	0	0	0	2,844	2,844	0
<b>Strategic Change Total</b>	<b>10,620</b>	<b>8,708</b>	<b>1,912</b>	<b>107,358</b>	<b>107,358</b>	<b>(0)</b>
<b>Total Expenditure</b>	<b>18,111</b>	<b>15,199</b>	<b>2,912</b>	<b>143,227</b>	<b>143,227</b>	<b>(0)</b>
<b>INCOME</b>						
<b>Asset Sustainability</b>						
Education	0	0	0	0	0	0
Live Argyll	0	0	0	0	0	0
Health and Social Care Partnership	0	0	0	0	0	0
Shared Offices	0	0	0	0	0	0
<b>Asset Sustainability Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service Development Projects</b>						
Sandbank Gaelic Pre Five Unit	0	0	0	(478)	(478)	0
Bunessan Primary School - Gaelic Medium Improvements	0	0	0	(30)	(30)	0
Early Learning and Childcare	0	0	0	(494)	(494)	0
Early Years 1140 Hours	(2,500)	(2,500)	0	(6,300)	(6,300)	0
<b>Service Development Total</b>	<b>(2,500)</b>	<b>(2,500)</b>	<b>0</b>	<b>(7,302)</b>	<b>(7,302)</b>	<b>0</b>
<b>Strategic Change</b>						
Helensburgh Office Rationalisation	0	0	0	(349)	(349)	0
Dunoon Primary School	0	0	0	(137)	(137)	0
H'burgh CHORD Public Realm Imprvr	0	0	0	(570)	(570)	0
Helensburgh Waterfront Development	(305)	(8)	(297)	(1,305)	(1,305)	0
Rothesay Pavilion	(4,033)	(2,413)	(1,620)	(8,156)	(8,156)	0
CHORD - Dunoon Waterfront	0	0	0	(10)	(10)	0
CHORD - Oban	0	0	0	(1,624)	(1,624)	0
<b>Strategic Change Total</b>	<b>(4,338)</b>	<b>(2,421)</b>	<b>(1,917)</b>	<b>(12,151)</b>	<b>(12,151)</b>	<b>0</b>
<b>Total Income</b>	<b>(6,838)</b>	<b>(4,921)</b>	<b>(1,917)</b>	<b>(19,453)</b>	<b>(19,453)</b>	<b>0</b>
<b>Net Departmental Total</b>	<b>11,273</b>	<b>10,278</b>	<b>995</b>	<b>123,774</b>	<b>123,774</b>	<b>(0)</b>

**CAPITAL PLAN 2019-20**  
**Overall Summary**

**APPENDIX 8**

<b>Service</b>	<b>Previous Years £000's</b>	<b>2019-20 £000s</b>	<b>2020-21 £000's</b>	<b>2021-22 £000's</b>	<b>Future Years £000s</b>	<b>Total £000s</b>
Education	25,405	6,998	11,399	3,029	2,920	49,751
Shared Offices	15,596	1,012	2,960	725	561	20,854
Major Projects	35,341	5,683	10,884	7,352	1,462	60,722
ICT	1,305	1,468	792	1,519	1,234	6,318
HSCP	1,244	495	1,162	539	561	4,001
Roads and Infrastructure Services	6,539	18,388	19,055	16,291	78,165	138,438
Development and Economic Growth	7,424	901	1,913	0	50,000	60,238
Live Argyll	1,246	1,011	513	609	563	3,942
<b>Overall Total</b>	<b>94,100</b>	<b>35,956</b>	<b>48,678</b>	<b>30,064</b>	<b>135,466</b>	<b>344,264</b>

## Education

Category	Service	Project	Previous	2019-20	2020-21	2021-22	Future	Total
			Years £000's	£000s	£000's	£000's	Years £000s	
<b>Asset Sustainability</b>	<b>Education</b>	Asbestos Control/Removal Works	0	0	7	0	0	7
		Block Allocation - Education	0	0	2,910	2,920	2,920	8,750
		Free School Meals	0	0	14	0	0	14
		Homeless Houses - Housing Quality Standard	0	0	1	0	0	1
		Internal Refurbishment Budget	0	29	17	0	0	46
		Pre-5's/Nurseries	0	1	1	0	0	2
		Primary Schools	0	1,481	1,625	26	0	3,132
		Quad Bike and Grit Spreader - 2019-20 CFCR	0	7	0	0	0	7
		School Houses - Housing Quality Standard	0	0	2	0	0	2
		Secondary Schools	0	104	264	3	0	371
<b>Asset Sustainability Total</b>			<b>0</b>	<b>1,622</b>	<b>4,841</b>	<b>2,949</b>	<b>2,920</b>	<b>12,332</b>
<b>Service Development</b>	<b>Education</b>	Ardrishaig Primar School - Pre Five Extension	0	2	-2	0	0	0
		Bowmore Primary School - Pre Five Unit	31	0	-3	0	0	28
		Clyde Cottage - 600 hours provision	465	0	40	0	0	505
		Craignish Primary School - Pre Five Extension (600 hours funding)	382	10	25	0	0	417
		Early Learning and Childcare	1,697	1,650	4,259	80	0	7,686
		Iona Primary School - Pre Five Unit (600 hours funding)	434	4	36	0	0	474
		Islay High & Rosneath PS Pitches	6	685	9	0	0	700
		Lochgoilhead Primary School - Pre Five Unit (600 hours funding)	365	0	23	0	0	388
		Park Primary Extension and Pre Fives Unit	341	0	5	0	0	346
		Sandbank Gaelic Pre Five Unit	491	0	16	0	0	507
<b>Service Development Total</b>			<b>4,212</b>	<b>2,351</b>	<b>4,408</b>	<b>80</b>	<b>0</b>	<b>11,051</b>
<b>Strategic Change</b>	<b>Education</b>	Campbeltown Schools Redevelopment	1,649	2	319	0	0	1,970
		Dunoon Primary School	7,170	3,006	693	0	0	10,869
		Kirn Primary School	9,878	5	296	0	0	10,179
		Replacement of Oban High School	2,496	12	842	0	0	3,350
<b>Strategic Change Total</b>			<b>21,193</b>	<b>3,025</b>	<b>2,150</b>	<b>0</b>	<b>0</b>	<b>26,368</b>
<b>Overall Total</b>			<b>25,405</b>	<b>6,998</b>	<b>11,399</b>	<b>3,029</b>	<b>2,920</b>	<b>49,751</b>

Category	Service	Project	Previous	2019-20	2020-21	2021-22	Future	Total
			Years				Years	
			£000's	£000s	£000's	£000's	£000s	£000s
Asset Sustainability	Shared Offices	Argyll House, Dunoon	0	382	98	0	0	480
		Asbestos Capital Property Works	0	0	57	0	0	57
		Block Allocation	0	0	585	561	561	1,707
		Bowmore Area Office	0	0	73	3	0	76
		Burnett Building	0	24	136	3	0	163
		Capital Property Works	0	0	29	0	0	29
		Castle House, Dunoon	0	0	10	0	0	10
		Cleaner Energy	0	0	500	0	0	500
		Dolphin Hall	0	49	-49	0	0	0
		Dunoon Office Rationalisation	0	0	220	7	0	227
		Fire Risk Assessment Works	0	0	60	0	0	60
		Hill Street Dunoon Rewire	0	0	32	1	0	33
		Joint Valuation Board	0	0	39	0	0	39
		Kilmory - Car Park - 2018-19 CFCR	0	80	0	0	0	80
		Kilmory Castle	0	210	-50	0	0	160
		Legionella Control Works	0	234	197	150	0	581
		Lorn House, Oban	0	2	22	0	0	24
		Manse Brae District Office	0	2	152	0	0	154
		Manse Brae Roads Office	0	0	2	0	0	2
		Oban Municipal Buildings	0	9	18	0	0	27
Old Quay Offices, Campbeltown	0	0	15	0	0	15		
Rothesay Office Rationalisation	0	0	30	0	0	30		
Tobermory Area Office	0	20	44	0	0	64		
Whitegates Office, Lochgilphead	0	0	25	0	0	25		
<b>Asset Sustainability Total</b>			<b>0</b>	<b>1,012</b>	<b>2,245</b>	<b>725</b>	<b>561</b>	<b>4,543</b>
Strategic Change	Shared Offices	Campbeltown Office Rationalisation	595	0	1	0	0	596
		Carbon Management - Group Heating Conversion Project (Prudentia	1,938	0	10	0	0	1,948
		Carbon Management Business Cases (FPB)	201	0	60	0	0	261
		Carbon Management Capital Property Works 16/17	19	0	20	0	0	39
		Helensburgh Office Rationalisation (FPB,REC)	11,500	0	338	0	0	11,838
		Non-NPDO Schools PV Panel Installations	400	0	88	0	0	488
		NPDO Schools Solar PV Panel Installations	761	0	183	0	0	944
		Oil to Gas Heating Conversions (FPB)	182	0	5	0	0	187
		Rothesay Office Rationalisation	0	0	10	0	0	10
		<b>Strategic Change Total</b>			<b>15,596</b>	<b>0</b>	<b>715</b>	<b>0</b>
<b>Overall Total</b>			<b>15,596</b>	<b>1,012</b>	<b>2,960</b>	<b>725</b>	<b>561</b>	<b>20,854</b>

Category	Service	Project	Previous	2019-20	2020-21	2021-22	Future	Total
			Years £000's	£000s	£000's	£000's	Years £000s	
Strategic Change	Major Projects	CHORD - Dunoon	12,238	123	161	0	0	12,522
		CHORD - Helensburgh -Public Realm Imprv	6,483	4	400	0	0	6,887
		CHORD - Oban	7,129	38	790	0	0	7,957
		Helensburgh Waterfront Development	1,387	300	9,010	7,352	1,462	19,511
		Rothsay Pavilion	8,104	5,218	523	0	0	13,845
<b>Strategic Change Total</b>			<b>35,341</b>	<b>5,683</b>	<b>10,884</b>	<b>7,352</b>	<b>1,462</b>	<b>60,722</b>
<b>Overall Total</b>			<b>35,341</b>	<b>5,683</b>	<b>10,884</b>	<b>7,352</b>	<b>1,462</b>	<b>60,722</b>

Category	Service	Project	Previous Years £000's	2019-20 £000s	2020-21 £000's	2021-22 £000's	Future Years £000s	Total £000s
<b>Asset Sustainability</b>	<b>ICT</b>	Block Allocation - ICT	0	0	0	0	1,011	1,011
		Computer Network Security	0	34	0	0	0	34
		Council Chambers AV System - 2	0	24	0	0	0	24
		MS Exchange & Doc Sharing	0	16	19	0	0	35
		PC Replacement	0	706	496	584	0	1,786
		Server Sustainability	0	522	3	95	0	620
		Telecomms Network	0	144	49	290	0	483
<b>Asset Sustainability Total</b>			<b>0</b>	<b>1,446</b>	<b>567</b>	<b>969</b>	<b>1,011</b>	<b>3,993</b>
<b>Service Development</b>	<b>ICT</b>	Applications Projects	1,305	22	225	550	223	2,325
<b>Service Development Total</b>			<b>1,305</b>	<b>22</b>	<b>225</b>	<b>550</b>	<b>223</b>	<b>2,325</b>
<b>Overall Total</b>			<b>1,305</b>	<b>1,468</b>	<b>792</b>	<b>1,519</b>	<b>1,234</b>	<b>6,318</b>



Category	Service	Project	Previous Years £000's	2019-20 £000s	2020-21 £000's	2021-22 £000's	Future Years £000s	Total £000s
<b>Asset Sustainability</b>	<b>Roads and Infrastructure Services</b>	Astro Pitch Repairs	0	24	2	0	0	26
		Block Allocation	0	0	1,763	0	5,615	7,378
		Bridge Strengthening	0	84	483	700	0	1,267
		Castle Lodge, Dunoon - Building Works	0	3	0	0	0	3
		Cemetery Houses	0	0	10	0	0	10
		Environmental Projects	0	12	200	275	0	487
		EV Quick Chargers	0	225	261	0	0	486
		Fleet Management	0	510	3,670	352	0	4,532
		Flood Prevention	0	300	50	104	0	454
		Footway Improvements	0	405	53	0	0	458
		Glengorm - Capping	0	10	85	0	0	95
		Helensburgh Flood Mitigation	0	3	47	240	10	300
		Hermitage Park	0	3,070	0	0	0	3,070
		Lighting	0	43	264	0	0	307
		Oban Play Park	0	123	1	0	0	124
		Plant and Machinery	0	16	0	0	0	16
		Public Convenience Upgrades	0	84	82	0	0	166
Roads Reconstruction	0	8,464	6,049	4,840	0	19,353		
<b>Asset Sustainability Total</b>			<b>0</b>	<b>13,376</b>	<b>13,020</b>	<b>6,511</b>	<b>5,625</b>	<b>38,532</b>
<b>Service Development</b>	<b>Roads and Infrastructure Services</b>	Campbeltown Old Quay	1,379	2	43	0	0	1,424
		Lismore Ferry Replacement	0	0	100	400	0	500
		Lochgilphead Depot Rationalisation	0	12	-12	0	0	0
		Mill Park Depot Demolition	126	1	-1	0	0	126
		Oban Depot Development	0	1,424	108	68	0	1,600
		Preliminary design for Regional Transport projects (tif)	205	0	0	0	0	205
		Witchburn Road Demolition	146	8	-8	0	0	146
<b>Service Development Total</b>			<b>1,856</b>	<b>1,447</b>	<b>230</b>	<b>468</b>	<b>0</b>	<b>4,001</b>
<b>Strategic Change</b>	<b>Roads and Infrastructure Services</b>	Campbeltown Flood Scheme	181	134	336	412	0	1,063
		Harbour Investment Programme PB	1,802	3,061	4,639	8,900	72,540	90,942
		Street Lighting LED Replacement	2,700	370	830	0	0	3,900
<b>Strategic Change Total</b>			<b>4,683</b>	<b>3,565</b>	<b>5,805</b>	<b>9,312</b>	<b>72,540</b>	<b>95,905</b>
<b>Overall Total</b>			<b>6,539</b>	<b>18,388</b>	<b>19,055</b>	<b>16,291</b>	<b>78,165</b>	<b>138,438</b>

Category	Service	Project	Previous Years £000's	2019-20 £000s	2020-21 £000's	2021-22 £000's	Future Years £000s	Total £000s
Service Development	Development and Economic Growth	Cycleways - H&L (FSPT)	2,326	80	20	0	0	2,426
		Rural Growth Deal	0	0	0	0	50,000	50,000
		Safe Streets, Walking and Cycling (CWSS)	1,078	552	590	0	0	2,220
		SPT - bus infrastructure	1,400	5	95	0	0	1,500
		Town Centre Funds	0	83	1,208	0	0	1,291
<b>Service Development Total</b>			<b>4,804</b>	<b>720</b>	<b>1,913</b>	<b>0</b>	<b>50,000</b>	<b>57,437</b>
Strategic Change	Development and Economic Growth	01 TIF - Lorn/Kirk Road	1,959	179	0	0	0	2,138
		05 TIF - North Pier Extension	214	0	0	0	0	214
		09 TIF - Oban Airport Business Park	447	2	0	0	0	449
<b>Strategic Change Total</b>			<b>2,620</b>	<b>181</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,801</b>
<b>Overall Total</b>			<b>7,424</b>	<b>901</b>	<b>1,913</b>	<b>0</b>	<b>50,000</b>	<b>60,238</b>

Category	Service	Project	Previous	2019-20	2020-21	2021-22	Future	Total
			Years £000's	£000s	£000's	£000's	Years £000s	£000s
Asset Sustainability	HSCP	Ardfenaig	0	1	113	242	0	356
		Block Allocation	0	0	0	0	561	561
		Capital Property Works	0	11	17	142	0	170
		Digitalising telecare	0	0	100	0	0	100
		Eadar Glinn	0	0	151	40	0	191
		Glencruitten Hostel	0	5	38	0	0	43
		Gortonvogie	0	9	12	0	0	21
		Greenwood/Woodlands	0	12	-9	100	0	103
		Kilmory Castle Top Floor Toilet Refurb	0	51	4	0	0	55
		Lochgilphead Resource Centre	0	0	16	0	0	16
		Lorn Resource Centre	0	369	13	0	0	382
		Rothesay Community Education Centre	0	1	0	0	0	1
		Shellach View	0	2	-2	0	0	0
		Struan Lodge Boiler	0	11	252	0	0	263
		Thomson Home Rothesay	0	21	109	6	0	136
		Tigh An Rudha HFE	0	0	294	9	0	303
<b>Asset Sustainability Total</b>			<b>0</b>	<b>493</b>	<b>1,108</b>	<b>539</b>	<b>561</b>	<b>2,701</b>
<b>Service Development</b>	<b>HSCP</b>	Dunclutha Childrens Home	1,244	2	54	0	0	1,300
<b>Service Development Total</b>			<b>1,244</b>	<b>2</b>	<b>54</b>	<b>0</b>	<b>0</b>	<b>1,300</b>
<b>Overall Total</b>			<b>1,244</b>	<b>495</b>	<b>1,162</b>	<b>539</b>	<b>561</b>	<b>4,001</b>

Category	Service	Project	Previous Years £000's	2019-20 £000s	2020-21 £000's	2021-22 £000's	Future Years £000s	Total £000s
Asset Sustainability	Live Argyll	Aqualibrium	0	88	29	0	0	117
		Campbeltown Community Centre - Fire Alarm and Door Upgrade	0	24	14	0	0	38
		Campbeltown Museum - Burnet Bldg	0	13	12	0	0	25
		Capital Property Works	0	48	227	561	561	1,397
		Corran Halls Gaelic Centre	0	6	0	0	0	6
		Dunoon Community Education Centre	0	0	0	48	2	50
		Helensburgh Swimming Pool - Roofing	0	0	9	0	0	9
		Inveraray CARS	0	0	21	0	0	21
		LA - Indoor Cycles	0	77	0	0	0	77
		Moat Centre (Roofing)	0	4	5	0	0	9
		Riverside Leisure Centre - Cladding Upgrade	0	0	30	0	0	30
		Rothesay Swimming Pool	0	736	59	0	0	795
		Victoria Hall, Campbeltown	0	2	0	0	0	2
Victoria Halls, Helensburgh	0	0	84	0	0	84		
<b>Asset Sustainability Total</b>			<b>0</b>	<b>998</b>	<b>490</b>	<b>609</b>	<b>563</b>	<b>2,660</b>
Service Development	Live Argyll	Riverside Leisure Centre Refurbishment	1,232	13	-13	0	0	1,232
<b>Service Development Total</b>			<b>1,232</b>	<b>13</b>	<b>-13</b>	<b>0</b>	<b>0</b>	<b>1,232</b>
Strategic Change	Live Argyll	Carbon Management	14	0	36	0	0	50
<b>Strategic Change Total</b>			<b>14</b>	<b>0</b>	<b>36</b>	<b>0</b>	<b>0</b>	<b>50</b>
<b>Overall Total</b>			<b>1,246</b>	<b>1,011</b>	<b>513</b>	<b>609</b>	<b>563</b>	<b>3,942</b>